# **HABITS OF** THE HIGHLY EFFECTIVE WORKSPACE STRATEGY

Insights Report | 2022 Predictions



Habit is the intersection of knowledge (what to do), skill (how to do), and desire (want to do).

**STEPHEN R. COVEY** 

AUTHOR OF THE 7 HABITS OF HIGHLY EFFECTIVE PEOPLE'

### **Our 2022 Predictions.**

If we have learned anything from the last two years it's that the real estate industry is evolving at pace to meet new demands (as we anticipated in our <u>2021 Predictions</u>). So, what can you do to plan ahead?

As we all wrestle with hybrid ways of working, our predictions this year focus on how we can make this new approach habitual.

So many of us have struggled with new routines, different locations and work pressure. What can we do to be effective and introduce purpose into our everyday work?

We have taken inspiration from the seminal model set out by Stephen R. Covey in his book *'The 7 Habits of Highly Effective People'*. We believe that the habits Covey highlights will help businesses remain agile and deliver the most effective and valuable approach to contemporary workspace.

## In the war for talent... talent is winning.

#### **PREDICTION**

PROACTIVE

Companies are testing new workplace strategies that put talent first. Developing an agile approach to space, underpinned by technology, is key as they "test and learn" their way to success.

- Agile spaces are increasingly being used as testbeds for new approaches to design and location, with demand for flexible workspace up 18% year on year.<sup>1</sup>
- 63% of businesses we have spoken to are already using technology to track utilisation.<sup>2</sup>
- We expect **50%** of companies to make further changes to their workplace strategy before the end of 2022.

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# What is the workplace for?



### PREDICTIONS

**Collaboration** has been identified as the primary purpose for workspace... and design is changing to reflect that.

- We expect companies designing new offices to dramatically change the ratio of space usage.
- Dedicated desks are expected to make up less than **25%** of workspaces in new offices by the end of the year.
- 83% of businesses we spoke to identified informal collaboration as one of the three most important types of space within their office going forward.<sup>2</sup>
- Just 46% identified dedicated workstations in the same way.<sup>2</sup>
- Design teams will work with HR and Real Estate to develop spaces from the ground up to enable collaboration.

## Agility is the primary driver in workspace strategy...for now.



#### PREDICTIONS

The ability to move quickly and efficiently is the #1 driver in future workspace strategy in 2022. Adoption of flexible workspace remains high compared to conventional office environments.

- In the UK coworking space occupancy sits at up to 80% (and is higher in some locations) compared to less than 40% in conventional office space.<sup>3</sup>
- Demand is being driven by a combination of start-up growth and investment in scale-up businesses.
- Requirements in regional cities and suburban locations continues to increase despite lockdowns abating.

Work is moving from a noun to a verb, from a place we went to, to a thing we do irrespective of place.

**JOE BRADY,** CEO, AMERICAS THE INSTANT GROUP What is best for society as a whole is best for the workspace of the future.

#### **PREDICTIONS**

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In the medium term, sustainability will become the key driver of real estate activity, superseding previous considerations around head count and cost.

This is a win for ambitious net zero targets but also in providing staff with better working environments that focus heavily on wellness.

- 60% of Fortune 500<sup>4</sup> and 66% of FTSE 100<sup>5</sup> companies now have sustainability-based targets.
- By the end of 2023 sustainability will be a key focus for businesses and their workspace teams.

## SEEK FIRST TO UNDERSTAND THEN BE UNDERSTOOD

# Bridge the knowledge gap.

#### **PREDICTIONS**

There is still a fundamental lack of real estate data from which to make evidence-based decision making. Only after companies can better understand usage, can they adapt their workplace strategies to take into account the new habits of the workforce.

- By the end of 2022, **30%** of new buildings will be able to track and measure how space is used. But the absence of compelling data means that wholesale change to workplace strategy and delivery may well not be seen until 2023 at the earliest.
- There is a rise in a desire for workspace measurement above and beyond basic occupancy metrics.
- Sensor and anonymised cameras are increasingly becoming popular, with an array of new technologies on the horizon to enable the shift to hybrid working.
- 80% of corporate real estate firms do not have fully modernised core systems that can easily incorporate emerging technologies for the future, according to a Deloitte survey.<sup>6</sup>

SYNERGIZE



### Can the office market pull together to deliver a better experience?



#### PREDICTIONS

The silos that exist across the commercial real estate market make it extremely difficult for clients to optimise their workplace strategy. Even the most progressive occupier teams struggle to pull data and full market visibility across their portfolios.

- Just 27% of the companies we spoke to have data on how their employees are using space today, with 20% not even knowing if or when their staff are in the office itself.<sup>2</sup>
- With the office market facing the most significant challenge of its existence, now is the time for landlords, operators, service providers and occupiers to work together.
- Better synergies around data collation, reporting and analysis are required to enable an agile, hybrid approach to workspace strategy.
- This is particularly the case around sustainability and meeting net zero targets, where usage data is hard to reconcile across multiple sites.

# Individuals are upskilled and willing to go it alone.

#### PREDICTIONS

The last 18 months have allowed individuals to develop new opportunities or reassess their work life balance which has created an influx of entrepreneurial activity. This will create renewed growth of 18% for the flexible workspace industry by the end of 2022.

- We are living in a generation of **'Millennipreneurs'** according to BNP Paribas. Young people have created twice as many businesses as baby boomers, with larger headcounts and higher target profits.<sup>7</sup>
- Business is booming our survey of Companies House Data in the UK showed that new business start-ups are at the highest level for five years.<sup>8</sup>
- During the last year alone 4.4 million businesses were started in the US which is a 24% increase on the previous year's figures.<sup>9</sup>
- And the flexible workspace industry is benefiting as those start-ups look at alternative locations to lower costs and pull in a more diverse talent pool.

### Rethinking Workspace.

### THE DATA RANGE OF THIS REPORT VARIES AS FOLLOWS:

- 2021 this is based on data recorded up to 1st December 2021
- All other years mention are based on data recorded between 1st January -31st December
- All data featured correct as of 1st December 2021
- All other data referenced is as follows:
  - 1. IO website traffic, first 3 quarters of 21 compared to first 3 quarters of 2020
  - 2. The Instant Group Agile CRE Think Tank Round three interviews
  - 3. <u>The Instant Group Large flexible</u> workspaces are in short supply as more corporate clients put value on agility
  - 4. <u>WWF Fortune 500 companies are</u> <u>acting on the climate crisis but is it</u> <u>enough</u>
  - 5. <u>Proactive Investors Only 19</u> <u>companies in FTSE 100 on track to</u> <u>reach net-zero goals despite pledges</u>
  - 6. <u>Deloitte Commercial Real Estate</u> <u>Outlook</u>
  - 7. <u>BNP Paribas Global Entrepreneur</u> <u>Report</u>
  - 8. <u>Instant Offices Most Entrepreneurial</u> <u>City in the UK 2021</u>
  - 9. <u>Peterson Institute for international</u> <u>economics study</u>

Founded in 1999, The Instant Group is a workspace innovation company that rethinks workspace on behalf of its clients injecting flexibility, reducing cost and driving enterprise performance. Instant places almost 8,000 companies a year in flexible workspace such as serviced, coworking or managed offices including Amex, Barclays, Prudential, Booking.com, Shell, Jaguar Land Rover and Worldpay making it the market leader in flexible workspace.

Its listings' platform **www.instantoffices.com** hosts more than 15,000 flexible workspace centres across the world and is the only site of its kind to represent the global market, providing a service to FTSE 100, Fortune 500 and SME clients.

In 2019 Instant acquired Incendium Consulting Ltd, an independent corporate real estate consultancy that provides large real estate services procurement, consulting, talent and change management programmes to blue-chip clients.

With offices across the world, The Instant Group employs 250 experts and has clients in more than 150 countries. Instant is ranked #33 in the 2020 Sunday Times HSBC International Track 200.

#### www.theinstantgroup.com www.incendiumconsulting.com

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